

Academic Schedule

Winter Semester 2010/11

(5th update, November 4)



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Contact Information


How to Contact Us

Address:
Universität Erfurt
Willy Brandt School of Public Policy
P.O. Box 90 02 21
Nordhäuser Str. 74, Building 39
99089 Erfurt
Germany

Online:
E-mail:
Main phone number:
Fax:

www.brandtschool.de
publicpolicy@uni-erfurt.de
+49 361-737-4930
+49 361-737-4939

Contact persons at the Brandt School

Academic Staff		
Director		
Prof. Dr. Frank Etrich	LG 1/241	737-4981  frank.etrich@uni-erfurt.de
Franz Haniel Chair of Public Policy		
Prof. Dr. Florian Hoffmann	Building 39/0206	737-4661  florian.hoffmann@uni-erfurt.de
Lecturer of Public Policy		
Dr. Heike Grimm	Building 39/0107	737-4937  heike.grimm@uni-erfurt.de
Administrative and Project Staff		
Managing Director		
Sebastian Dworack, M.A.	Building 39/0004	737-4933  sebastian.dworack@uni-erfurt.de
Assistant Academic Director		
Kathrin Janisch, Dipl.-Oec.	Building 39/0005	737-4938  kathrin.janisch@uni-erfurt.de
Team Assistant		
Grit Kaufmann	Building 39/0008	737-4930  grit.kaufmann@uni-erfurt.de
Project Coordinator: "Good Governance Afghanistan"		
Frangis Dadfar Spanta, M.A.	Building 39/0006	737-4917  frangis.spanta@uni-erfurt.de
Project Coordinator: Central and Eastern Europe, Conflict Studies and Management		
Silke Adamitza, M.A.	Building 39/0006	737-4914  silke.adamitza@uni-erfurt.de
Assistant (Assistance to the MPP academic program)		
Laura Held	Building 39/0008	737-4934  publicpolicy@uni-erfurt.de

Brandt School & Administrative/Project Staff Office Hours

Commons Room: open Monday to Friday, 08.30 - 17.00 hrs
Main Office: open Monday to Friday, 08.30 – 12.30 hrs
 14.00 – 16.00 hrs

It is also possible to arrange individual appointments with staff members outside of regular office hours. In this case please send an email to the respective staff.

Who to Contact

Academic Advice (Course selection at the beginning of the term, etc.)	Your Academic Mentor
Administrative Issues	Grit Kaufmann
Course Administration (Course hours and venue, readers, literature, proof of illness, etc.)	Sebastian Dworack, Laura Held
Course Contents (Syllabi, assignments, grades, exams)	Your respective Course Instructor / Lecturer
E-mail accounts / E.L.V.I.S. grades database (Passwords, login data)	Computer Services Dept. (Ms. Jäger)
General Issues concerning life in Germany (Health insurance, work permits, etc.)	International Office (Ms. Linde / Ms. Barta)
Housing / Dormitories	Studentenwerk Thüringen (Ms. Lindner)
Internships (general information)	Kathrin Janisch
Letters of Confirmation (For student status, payment of fees for tax purposes, etc)	Grit Kaufmann
Letters of Recommendation (for applications)	Your Academic Mentor or lecturers of courses in which you did particularly well or which are of particular relevance in the context of your application
Mental Distress / Psychological Problems	Studentenwerk Thüringen (Mr. Köppe) or anyone you personally trust
Program and Institutional Concerns	Prof. Dr. Ettrich, Sebastian Dworack
Receipts for assignments submitted	Grit Kaufmann
Scholarships	Grit Kaufmann, Sebastian Dworack or Silke Adamitza (GoEast, GoWest)
Student IDs and "Semesterbeitrag"	Dept. "Studium + Lehre" (Ms. Hendrich)
Technical Equipment (for Presentations / Research Purposes)	Media Dept. (Mr. Ladewig) or Main Office
Transcripts (certification thereof)	Dept. "Studium + Lehre" (Mr. Birkelbach)
Tuition Fees	Grit Kaufmann

Contacting You

The Brandt School exclusively uses your student e-mail address for official announcements. It is your responsibility to check your account on a regular basis.

Please remember to always keep the Brandt School informed about your current whereabouts.

It is your responsibility to also inform the University of Erfurt's Registrar Dept. (*Abteilung Studium und Lehre*), the library and the Foreigners Registration Authority (*Ausländerbehörde Erfurt*) about any changes in your current address.

The same applies for your bank institute, your health-insurance provider, telecommunications provider and any other companies or institutions you have accounts with.

Important Dates

<u>Current Semester</u>	
October 1, 2010	<i>Winter Semester begins</i>
October 3, 2010	Reunification Day (public holiday and all offices and shops are closed)
October 11-15, 2010	Orientation Week
October 16, 2010	University of Erfurt Graduation Ceremony 2010 (10.00, Audimax)
October 18, 2010	Classes begin
November 12, 2010	Course registration deadline
December 20, 2010 - January 1, 2011	Christmas Holidays (no classes)
January 1, 2011	New Years Day
February 1, 2011	Payment Deadline (see below)
February 12, 2011	Classes end (Final exams may require presence during the following two weeks)
March 31, 2011	<i>Winter Semester ends</i>
<u>Summer Semester 2011</u>	
Lecture Period	April 4, 2011 – July 9, 2011

Payment Information

All students are obliged to pay the semester contribution and the tuition on time in order to remain enrolled at the University of Erfurt. **For the summer semester 2011, the deadline for the payment of fees is February 1, 2011**, meaning that **the University of Erfurt must have received both payments by January 31, 2011 the latest**. Please note that it often takes 2-3 days for German banks to complete transactions and that it is your responsibility to make sure your payment reaches the university in time. Otherwise, you will at least be charged a late fee amounting up to EUR 20.00.

Current payment information for the semester contribution is attached to your Student ID. Please use the form provided for your payment transaction. Should you make an online transfer, be sure to provide all the information given on the original form to ensure that your payment is transferred to the correct account.

For the **MPP tuition fee**, the payment information is as follows:

ATTENTION: Please note that the account information has changed.

Recipient / Empfänger:	Universität Erfurt
Account No. / Konto Nr.:	300 4444 299
Bank Code / BLZ:	820 500 00
Bank:	Landesbank Hessen-Thüringen Erfurt
BIC:	HELADEFF820
IBAN:	DE 16820500003004444299
Amount / Betrag:	EUR 1,500.00
Reference / Verwendungszweck:	1522107001527_ Last Name

Please note that hidden fees in international transactions may result in a reduced amount arriving at the University of Erfurt. In this case, you will be asked to pay the missing amount in cash to the university's cashier.

Program Information

Mandatory Courses for First-Year Students

All students must take the following courses:

- PAM-101: Introduction to Public Policy
- PAM-301: Economic Analysis and Modeling
- GL 201: (unless you pass the entry exam) is strongly recommended
- Choose between PAM-302: Game Theory (Winter Semester 2010/2011) or PAM-401: Comparative Public Policy (Summer Semester 2011)
- **ONLY FOR CSMP-STUDENTS:**
 - **Mandatory:** CSM-101: Conflict Studies and Management: Theories and Concepts;
 - Elective: CSM-201: Managing Ethno-Political Conflicts

Mandatory Courses for Second-Year Students

All students must take the following courses in their third semester:

- LEM-101: Ethical Issues in the Public Sector
- LEM-102: Political Advocacy and Leadership
- One of the project groups offered (PG-01 / PG-02 / PG-03 / PG-04 / PG-05 / PG-06)

Basic and Language Module

Rules and Regulations (“Studien- und Prüfungsordnung”) prescribe that **you have to collect 9 credits** in this module. This means that you can either take three courses with 3 credits each (**3+3+3=9**) or one course with 3 credits and one with 6 credits (**3+6=9**). **The sum of credits you earn needs to equal the figure 9 in any case.** On top of that, should you wish to take more courses in this module, you are, of course, free to do so.

Specialization Modules

- By the end of their study period (third semester), all **students must complete** two specialization modules by obtaining a minimum of 9 credit points each (**6+3 credits or 3+3+3 credits**) in **two modules** (total of 18 credits)
- You are, of course, free to audit additional courses with the instructor’s permission.
- It is not possible to substitute credits earned in one module for credits earned in another module or to take a course twice.
- **Only for CSMP Students:** CSMP students are required to complete the courses designed for this program by earning 9 credits in each module.

Independent Study Units

Independent study units aim at deepening the students’ knowledge in certain public policy fields at an individual pace and geared to individual needs. Subject to approval by the academic mentor, the Brandt School’s academic staff, as well as faculty members or professors of the Faculty of Economics, Law and Social Sciences may be approached as instructors for an independent study unit. According to Chapter 11, Sec. 3 of the Examination and Study Rules, an independent study agreement must be signed by both the student and the instructor to receive credit for an independent study unit. In this independent study agreement, the student pledges to work on an agreed topic and corresponding questions regularly and independently as well as to spend the necessary amount of time to reach the learning goals within a given time frame. To check the learning progress and to give the instructor an overview of the working status, specific assignments are given and regular meetings should be agreed upon.

If you are interested in enrolling in an independent study unit, please contact your academic mentor or the Brandt School's Director for more details.

Please check the "Studien- und Prüfungsordnung" (Examination and Study Rules) for more detailed and legally binding information regarding the structure of the MPP program. For easy reference, an unofficial English translation of this document is also available online.

"Belegbogen" / Course Registration

All courses for which you wish to receive credits during the winter semester must be marked on the so-called "Belegbogen" (Course Registration Form). Your "Belegbogen" is produced online by yourself (procedure: see course platform Campus, Information desk)

They must be printed, signed by you and your Academic Mentor, and turned in by the end of the third week of the lecture period / not later than November 11, 2010. Please drop them off at the Brandt School Main Office not later than 3 pm!

Keep in mind that your Academic Mentor must approve your course selection for each semester and that changes may be necessary before you turn the form in. Therefore, do not wait until the last possible day to meet with your Mentor!

Professors and Lecturers (in alphabetical order)

Cornelius Adebahr

Lecturer



Dr. Cornelius Adebahr is an independent political consultant and trainer based in Berlin, Germany, focusing on European foreign policy issues, transatlantic relations, and Southeastern Europe. Since January 2006, Cornelius Adebahr has been working at the Research Institute of the German Council on Foreign Relations (DGAP), Berlin. There, he has recently finished his Ph.D. thesis ("Learning in European Foreign Policy") as a fellow of the European Foreign and Security Policy Studies program of the Volkswagen Foundation, Compagnia di San Paolo, and Riksbankens Jubileumsfonds. Since the end of 2000, he has been the owner of "Wirtschaft am Wasserturm", a company providing Political Consultancy, Project Development and Training. Among his clients are major company-affiliated foundations as well as non-profit organizations and European institutions. Mr. Adebahr was a fellow of the Post-graduate Program in International Affairs (2002/2003) by the Robert Bosch Foundation and the German National Merit Foundation. From 1995 to 2001, he studied Political Science (International Relations), Philosophy, Public Law, and International Economics in Tübingen, Paris, and at the Free University of Berlin, from which he graduated with a diploma (equivalent to an M.A.).

Contact information: adebahr@eurentrepreneur.eu

Florian Baumann

Lecturer



Florian Baumann (M.A.) studied Political Science, Economics and European Law at Ludwig-Maximilians-University (Munich), University of California (Berkeley) and Leopold-Franzens-University (Innsbruck). He is lecturer for Political Science at the University of Munich and research fellow at the Center for Applied Policy Research (C•A•P). He also holds classes at the Munich International Summer University. He researched and published on different aspects of European Integration with a special focus on energy security and foreign and security policy.

Contact Information: florian.baumann@lrz.uni-muenchen.de

Marco Düerkop
Lecturer

Marco Düerkop works in the Directorate General for Trade of the European Commission in Brussels. as deputy head of the unit dealing with market access issues. In his former jobs in the Commission he was assistant to the Deputy Director General in charge of multilateral trade policy, trade relations to Russia and Ukraine and trade defense policy, member of the EU's negotiating team in the current round of WTO trade negotiations and coordinator for WTO panel cases against EU trade defense measures. Before joining the Commission in 2001, he worked in the German Foreign Office in units dealing with NATO and UN affairs and was posted at the German Embassy in Athens as head of the consular, legal and protocol department. He studied law at the University of Bayreuth and holds an LL.M. of the College of Europe in Bruges.

Contact Information: marco.dueerkop@ec.europa.eu

Frank Ettrich
Professor/PG Supervisor

Prof. Dr. Frank Ettrich is the Director of the Brandt School and Professor for Analysis of the Structure of Modern Societies at the University of Erfurt. In 2007/2008 he served as interim Vice President for Academic Research and International Affairs of the University of Erfurt . In recent years, Prof. Ettrich has taught in St. Petersburg (Russia), among other places. From 2003-2005. he was a visiting professor at St. Petersburg State University at the request of the German Academic Exchange Service (DAAD) to create a center for German and European Studies as well as an international degree program called "Studies on European Societies".

Prof. Ettrich's research interests currently include the problem of social consolidation in post-communist societies, particularly concerning trust in social relationships. In addition to a number of his own publications, Prof. Ettrich is co-editor of the "Berliner Journal für Soziologie", one of the leading sociological journals in Germany

Contact Information: frank.ettrich@uni-erfurt.de

Robert Gesing

Lecturer



Robert Gesing studied Public Administration at Konstanz University with an emphasis on strategic management and organization. He works at arf GmbH, a management consultancy, specialized in Public Sector Entities and Non-Profit Organizations. Joining the company as a consultant in 2003, Mr. Gesing works as responsible manager for state level ministries today. His special focus lies on consulting ministries of science and the development of management instruments at universities. Moreover, Mr. Gesing has operating experiences in consulting state authorities and public sector enterprises such as migration authorities, state forest enterprises and court enforcement authorities.

Contact Information: arf@arf-gmbh.de

Heike Grimm

Lecturer



Dr. Heike Grimm served as Director of the then Erfurt School of Public Policy (now Willy Brandt School of Public Policy) from 2006 to 2008 and then held the Research Lectureship for Public Policy at the University of Erfurt. She also serves as member of the "Entrepreneurship, Growth and Public Policy Group" at the Max Planck Institute of Economics in Jena, Germany. Her research focuses on entrepreneurial public policies for the promotion of state, local and regional economic growth in comparative perspectives. Her research has been funded by the European Science Foundation, the European Commission, the German Federal Ministry of Economics, the German Federal Ministry of Research and Education and the Haniel Foundation, among others.

Before taking up her appointments at Erfurt and Jena, Dr. Grimm worked as a Senior Fellow at the German-American Center for Visiting Scholars in Washington D.C., an institution affiliated with the American Institute for Contemporary German Studies (AICGS), and the Johns Hopkins University. Dr Grimm led diverse research projects focused on small business and regional economic development at the Research Institute of Public Administration of the German University of Administrative Sciences Speyer and at the University of Munich.

She has worked as a consultant for the Ministry of Economics in Lower Saxony, the Ministry of Economics in Brandenburg, and for consultancies in Berlin, Hamburg, and Brussels, Belgium. Currently, she works with German and European associations for small and medium-sized enterprises on promoting public policies for SMEs and start-ups.

Contact information: heike.grimm@uni-erfurt.de

Gudrun Hennig
Lecturer

Gudrun-Gerlinde Hennig has taught German as a foreign language since 1993 and for several years in close cooperation with the universities of Ilmenau and Erfurt. Since completing her studies in German and Russian at the Pädagogische Hochschule Erfurt, from which she graduated in 1973 with a teaching diploma, she has taught German and Russian at the high school level and as a freelancer.

Contact information: gudrunhennig@gmx.de

Stefanie Hammer
Lecturer

Stefanie Hammer (M.A.) studied North American Studies and Political Science at the Technische Universität Dresden. She also studied for a year at the New School for Social Research, NYC, observing the beginnings of the political career of Barack Obama, whose presidential campaign rhetoric was then the subject of her Magister thesis. Since 2009, Stefanie Hammer has been working at the Political Theory Department of the University of Erfurt. She has taught seminars on the concept of civil society and the U.S. political system. In her doctoral thesis, Ms. Hammer is dealing with the relation between religion and the modern state.

Contact information: stefanie.hammer@uni-erfurt.de

Florian Hoffmann
Professor

Florian Hoffmann joined the Brandt School in 2010 as the Franz Haniel Chair of Public Policy. Prior to this he taught at the London School of Economics and Political Science (LSE) and the Pontifícia Universidade Católica do Rio de Janeiro (PUC-Rio). He holds a doctoral degree in law from the European University Institute (Florence, Italy), an LL.M. from the PUC-Rio and a BSc in Law and Government from the LSE. His areas of specialization are international law, human rights, and legal and political theory, and his current research interests include the foundations of contemporary international normativity, the pragmatics of human rights praxis, rights and development, and human dignity. He has been a consultant with the World Bank and the UN Office of the High Commissioner for Human Rights, and is currently member of the editorial team of the German Law Journal.

Contact Information: florian.hoffmann@uni-erfurt.de

Steffen Kailitz
Visiting Professor

Steffen Kailitz is a Visiting Professor for Comparative Government at the University of Erfurt. He is a senior research fellow at the Hannah Arendt Institute for the Research on Totalitarianism at the Technical University of Dresden. In recent years he has lectured as adjunct professor at the Technical University of Dresden and as visiting professor at the University of Greifswald. He is co-founder and speaker of the group "Comparative Research on Autocracies and Extremism" of the German Political Science Association.

Kailitz' broad field of research is analysis of democratic regime types, parliamentarism, and political extremism. His main current research interests are the causes for (in)stability of democracies and autocracies.

Contact Information: steffen.kailitz@uni-erfurt.de

Janin Kemper
Lecturer

Janin Kemper has been teaching German for 6 years. Her assignments comprise language classes for emigrants, students visiting Germany as well as courses on an advanced level at Bauhaus University Weimar. She holds a Master degree in African studies and history at the universities of Leipzig and Jena from which she graduated in 2003.

Contact Information: janinkemper@gmx.net

Alexandra Kloß
Lecturer

Alexandra Kloß studied Laws and Economics (B.A.) and graduated in 2008 with a thesis on the economics and laws of family policy (M.A.). Since 2009 she is doing her Ph.D. in econometrics ("Soziale und institutionelle Einflussfaktoren auf die Studienwahl") at the University of Erfurt. Since April 2009 she has been a lecturer at the Brandt School, teaching "Mathematics for Public Policy Analysis" and "Quantitative and Qualitative Research" at the Good Governance Afghanistan Program as well as the "SPSS- Tutorial in Quantitative Research and Empirical Methods" and "Academic Research, Writing and Presentation Skills". She is researching on different aspects of the economics of education.

Contact information: alexandra.kloss84@googlemail.com

Tobias Knedlik

Lecturer



Tobias Knedlik is a research associate at the Institut für Wirtschaftsforschung Halle. Originally from Ilmenau, he studied economics at the University of Würzburg and the University of the Free State in Bloemfontein, South Africa. Afterwards, he earned a Ph.D. from the University of Bremen in international currency and exchange policy with a particular focus on emerging markets. He has authored or edited a number of books and articles, predominantly on the economics of developing countries. Dr. Knedlik is a member of various societies and has taught a number of courses on topics such as globalization and monetary theory and policy.

Contact information: Tobias.Knedlik@iwh-halle.de

Alexander Mühlen

Lecturer



Dr. Alexander Mühlen is a retired Ambassador and was posted in Sweden, Yemen, Geneva, Singapore, Chile, UAE and Uganda. He also worked for the Federal Parliament and is specialized in negotiation training, coaching and counseling. Dr. Mühlen's book „International Negotiations: Confrontation, Competition, Cooperation“, LIT-Verlag, Münster (both German and English editions), is considered standard reading material for this field. He conducts his training in English, German and French. Dr. Mühlen is married and has three grown children.

Contact information: A.Muehlen@gmx.net

Dominik Maltritz

Professor/PG Supervisor



Prof. Dr. Dominik Maltritz is Professor of International Economics at the University of Erfurt. He studied Business Administration (1994-1999) and Physics (1991-1994) at University of Göttingen. From 1999 until 2009 he worked at the chair of monetary economics at TU Dresden, where he earned his doctoral degree for his Dissertation „Quantifizierung von Souveränrisiken“ in 2006. His fields of interest are: international financial crises, default risks, option pricing theory, capital flows to developing countries and determinants of foreign direct investments, corporate takeovers and choice of location.

Contact information: Dominik.Maltritz@uni-erfurt.de

Timo Meynhardt
Lecturer

Dr. Timo Meynhardt, is Senior Lecturer and Managing Director of the Centre for Leadership and Values in Society at the University of St. Gallen. He was trained as a psychologist (Jena, Oxford) and worked for five years as practice expert with McKinsey & Company, Berlin. His research interests focus on public value in administration and business, leadership and competency management. He developed an online-based competency diagnostics and co-founded in 2007 the company My Competency MyCompetency GmbH.

Contact information: timo.meynhardt@unisg.ch

Suzanne Mulcahy
Project Group Supervisor

Suzanne Mulcahy joined the Policy and Research Department in June 2009 working in the area of anti-corruption monitoring tools. She is currently research coordinator for a large-scale research and advocacy project which entails assessments of the National Integrity Systems in 23 EU Member States. Prior to joining Transparency International, she worked in academia and as a research consultant for TNS mrbi, a market and social research company in Ireland. Suzanne Mulcahy completed her PhD in Political Science at University College Dublin in cooperation with the Freie Universität Berlin and also holds an M.A. in European Studies from University College Dublin.

Contact Information: smulcahy@transparency.org

Christel Nelius
Project Group Supervisor

Christel Nelius is a research assistant at the E.ON Chair in Corporate Responsibility of the European School of Management and Technology in Berlin. She studied political science and business administration at the University of Mannheim and holds a Master of Public Policy from the University of Erfurt. She has worked for the Corporate Responsibility and Public Affairs departments of Arcandor and PepsiCo. Her research interest is Corporate Responsibility and how business can help to tackle public policy challenges.

Contact information: cnelius@gmail.com

Karl-Theodor Paschke

Lecturer



Karl Theodor Paschke is a veteran of the German Foreign Service from which he retired after a career of 40 years in November 2000. During his career as a diplomat, he served, inter alia, as Spokesman of the Foreign Office, Ambassador to the International Organisations in Vienna, Minister Plenipotentiary at the Embassy in Washington, D.C. and Director General for Personnel and Administration at the Foreign Office. From 1994 to 1999 he served as Under-Secretary for Internal Oversight Services of the United Nations in New York.

Since his retirement, he has worked as a part-time management consultant with several international organizations. In 2006, Karl Th. Paschke was re-activated for a year as Special Ambassador for the German Government responsible for UN Management and Secretariat Reform. A native of Berlin, he holds both a law degree and a graduate degree from the German Foreign Service Academy.

Contact information: kpaschke@t-online.de

Markus Pins

Lecturer



Markus Pins, based in Düsseldorf, advises large companies on compliance issues, especially on the implementation and the improvement of a code of conduct. He earned a master's degree in political theory from the London School of Economics and Political Science. Afterwards, he did research as a visiting scholar at Columbia University (New York) and the Université Paris 1- Panthéon-Sorbonne (Paris). At the University of Saarland (Saarbrücken), Markus worked as a research associate, also participating in the EU Research Training Network "Applied Global Justice". Meanwhile he worked as a speech writer for the President of the German Bundestag and translated Thomas Pogge's book "World Poverty and Human Rights" into German. Markus Pins is the founder of the Rhinephilosophy college.

Contact information: m.pins@markuspins.de

Andrea Ribeiro Hoffmann

Lecturer



Dr Andrea Ribeiro Hoffmann has a PhD in International Relations from the University of Tuebingen and has worked in the International Relations departments of the Catholic University of Rio de Janeiro (2003-2008) and of the London School of Economics (2008-2010). Her areas of specialization include legitimacy and democracy in world politics, international institutions, Latin American politics and international relations, as well as EU foreign policy towards developing countries.

Dr. Ribeiro Hoffmann has published a number of peer-reviewed articles and books on topics in her areas of specialization.

Contact information: andrearibeirohoffmann08@googlemail.com

Thomas Rid
Lecturer

Dr. Thomas Rid is non-resident fellow at the School for Advanced International Studies, Johns Hopkins University, in Washington, DC. In 2009/2010, Dr Rid was a visiting scholar at the Hebrew University and the Shalem Center in Jerusalem. From 2006 to 2009 he worked at the Woodrow Wilson Center and the RAND Corporation in Washington, and at the Institut français des relations internationales in Paris. Rid wrote his first book and thesis at the Berlin-based Stiftung Wissenschaft und Politik, Germany's major government-funded foreign policy think tank. Rid holds a PhD from the Humboldt University in Berlin.

Rid is author of *War and Media Operations* (Routledge 2007) and *War 2.0* (Praeger 2009) and co-editor, with Thomas Keaney, of *Understanding Counterinsurgency* (Routledge 2010). He widely published on strategy in major English, French, and German academic journals as well as newspapers.

Contact information: thomas.rid@gmail.com

Kristina Roepstorff
Lecturer

Dr. Kristina Roepstorff graduated (Magister Artium) in 2003 from the University of Munich. Subsequently, she obtained a Master's Degree in International and Comparative Legal Studies from the School of Oriental and African Studies (SOAS), University of London. From April 2007 to April 2008 she was a Marie Curie Fellow in Humanitarian Action and Conflict Studies at University College Dublin, Ireland. She obtained her PhD in political science in 2009 from the Institute for Intercultural and International Studies (InIIS) at Bremen University. Since 2007 she is an Occasional Lecturer on the Joint European Master's Degree in International Humanitarian Action at University College Dublin (NOHA). For several years she was a member of the board of an International Human Rights Organization (FIAN) and conducted fact finding missions and research in India. Since 2009 she is Assistant Professor at the Chair of Comparative Government, Erfurt University and academic coordinator of the Conflict Studies and Management Programme.

Contact information: kristina.roepstorff@uni-erfurt.de

Bettina Rockenbach
Professor

Prof. Dr. Bettina Rockenbach holds the Chair for Microeconomics at the University of Erfurt. She was educated at the University of Bonn, where she studied Mathematics and Economics, earning her Ph.D. in Economics in 1993. Previous positions include visiting teaching and research engagements at Tilburg University in the Netherlands and at the California Institute of Technology. Prof. Rockenbach's research interests are theories of bounded rationality, game theory, experimental economics, industrial organization, auctions, mechanisms for deregulation, and behavioral finance.

Prof. Rockenbach is also Vice President for research at the University of Erfurt.

Contact Information: bettina.rockenbach@uni-erfurt.de

Stefanie Schnöring
Lecturer



Stefanie Schnöring did her PhD in German language and literature studies with a work on communication in companies depending on corporate culture. Today she works as a freelancer. Before she worked at an agency in Berlin and was responsible for customers like the Federal Ministry of Education and Research.

Stefanie Schnöring has teaching assignments at universities in Germany and abroad.

Contact Information: stefanie.schnoering@t-online.de

Markus Schwarz
Project Group Supervisor



Markus Schwarz, born in 1980, graduated with the Master of Public Policy in 2009 at the then Erfurt School of Public Policy (now Brandt School). Before that he earned his Bachelor degree in Philosophy & Economics at the University of Bayreuth. For his PhD-Thesis he is analysing the European impact on the national labour market's politics and administrations. Presently he is working for Accenture, in the department for Public Service & Health.

Contact Information: m.schwarz@accenture.com

Manuela Spindler
Junior Professor

Cornelia Theimer Gardella
Lecturer



Cornelia Theimer Gardella holds a M.A. degree in American Studies, Political Science and Art History from Friedrich-Schiller-University Jena. She has worked as a translator and as an instructor for English and German as a foreign language since 1998 with a strong emphasis on internet-based language teaching.

Cornelia Theimer Gardella divides her time between Erfurt and New Mexico, USA where she is an adjunct faculty member at Northern New Mexico College.

Contact information: contact@corneliatheimer.com

Steffen Trautwein
Project Group Supervisor

Steffen Trautwein studied Business Administration (1996 – 2001) at the University of Applied Sciences of Erfurt, where he earned his Master's Degree (Diplom Betriebswirt FH) with a thesis on brand evaluation ("Vergleichende Bewertung qualitative Ansätze zur Markenwertbestimmung"). Since 2001 he worked as a project director and area manager at IMK (Institut für angewandte Marketing- und Kommunikationsforschung GmbH) and gained comprehensive job experience. In 2006 Mr. Trautwein became an associate of IMK. He participated in several national and international marketing-research-projects and published articles and book reviews. His main fields of interests are brand building, sponsoring, fundraising and advertising evaluation.

Contact Information: steffen.trautwein@web.de

Peter Ungeheuer
Lecturer

Peter Ungeheuer is a German consultant based in Appenzell, Switzerland. He works mainly on strategy, organization and human resources issues with European clients, mainly in the G-A-S region. He has previously worked with ILTIS GmbH as a project manager for train-the-trainer and train-the-consultant programs in several Eastern European countries for the German Auswärtiges Amt and Ministry of Development. As a consultant, he has worked with McKinsey & Company, Inc. and Malik Management Zentrum St. Gallen, where he was Associate Principal.

Peter Ungeheuer has studied economics and political science in Tübingen (Diplom-Volkswirt) and decision techniques in Paris I Panthéon-Sorbonne (Diplomé d'Études Supérieures Spécialisées). He was granted a scholarship for l'Institut d'Études Politiques in Paris. Mr. Ungeheuer is member of several advisory boards.

Contact Information: PUngeheuer@aol.com

Gert Weisskirchen
Lecturer

Gert Weisskirchen is a Professor of Higher Education and former Member of Parliament (Deutscher Bundestag). He taught for example at the Humboldt University in Berlin and worked in different positions at the OSCE, e.g. as Vice-President of the OSCE Parliamentary Assembly and Personal Representative of the Chairman-in-Office of the OSCE on Combating Antisemitism.

Contact information: baiertal@gert-weisskirchen.de

Courses of Instruction

Policy Analysis Module

Title: **PAM-101: Introduction to Public Policy** (mandatory for first semester)
Instructor: Florian Hoffmann
ECTS: 6
TIME: Monday, 8.00-10.00 and 16.00 – 18.00 hrs
(starts on 13.12.2010 and ends on 07.02.2011)
LOCATION: LG1/Lecture Hall 3

Course Description:

This fundamental introductory course explores policy-making as both a problem-solving process and a political process. We examine the interplay between policy development and institutions, and review normative and empirical models of policy-making. The course provides an introduction to the fundamental theories, concepts, terms, and methodologies associated with policy analysis, an introduction to the basic procedures used in conducting policy analysis, and an introduction to the substantive issue areas of public policy making in times of state transformation.

Literature: t.b.a.

Title: **PAM-301: Economic Analysis and Modeling** (mandatory for first semester)
Instructor: Dominik Maltritz
ECTS: 6
TIME: Wednesday, 12.00 – 14.00 hrs
LOCATION: Audimax

Course Description:

The course introduces students to the basic principles of economics and the basic models used in economics. In addition, the application of these principles and models in economic policy is discussed.

Literature: Mankiw: „Principles of Economics“, Harcourt College Publishers, Volume 3, 2001 (Semesterapparat 2012, 2nd floor in the library)

Title: **PAM-302: Advanced Microeconomics 1: Game Theory**
Instructor: Bettina Rockenbach
ECTS: 6
TIME: Thursday, 14.00 – 18.00 hrs
First session on October, 28th
LOCATION: LG 1 / 228

Course Description:

The lecture introduces the basic concepts of non-cooperative and cooperative game theory. Special emphasis is put on applications to political and social sciences. In non-cooperative game theory the topics normal form game, extensive form game, Nash-equilibrium, subgame perfect equilibrium, games with incomplete information, Bayes-Nash equilibrium, sequential equilibrium, perfect equilibrium and repeated games are covered. In cooperative game theory core, bargaining set and Shapley- value are discussed.

Literature: t.b.a.

Leadership Module

Title: **LEM-101: Ethical Issues in the Public Sector** (mandatory for third semester)
Instructor: Markus Pins / Stefanie Hammer
ECTS: 6
TIME/LOCATION:

Introduction Session (Group A and B together)

Thursday, 21.10.2010 10.00 – 13.00 hrs; 14.30 - 17.30 hrs

(Auditorium Helios Clinic, Building 2 – IMH, check Map on Campus)

Thursday, 25.11.2010 10.00 – 13.00 hrs; 14.00 - 17.30 hrs

(GROUP A LG1/324a; GROUP B Senatssaal)

Thursday, 09.12.2010 09.00 - 12.30 hrs; 14 - 17.30 hrs

(GROUP A LG1/324a; GROUP B Senatssaal)

Thursday, 06.01.2010 09.00 – 13.00 hrs; 14 - 17.30 hrs

(GROUP A LG1/324a; GROUP B Senatssaal)

Due to the size of the class the seminar will be divided into two groups – A and B. The content of the course, the material and the assignments are the same. Further information on who will be in which group will follow on Campus.

Course Description:

Politics is supposed to provide public goods. The very structure of these specific goods combined with individual interest in their consumption requires institutions, which we conventionally term political and which are controlled by the struggle for power. But is there more to politics? Are there any specific ethical or moral constraints on politics? Do people have particular moral expectations when it comes to politics? The seminar discusses a set of modern attempts to answer these questions. It analyses the scope of these problems, and it ventures a new perspective: the perspective of moral goods.

Literature:

John Rawls, A Theory of Justice, Revised Edition, Oxford 1999; Martha C. Nussbaum, Sex and Social Justice, New York 1999; Thomas M. Pogge, World Poverty and Human Rights, Cambridge 2002; Philippe Van Parijs, Real Freedom for All: What (If Anything) Can Justify Capitalism? Oxford 1995; Kwame Anthony Appiah, Cosmopolitanism: Ethics in a World of Strangers, New York 2007; Amartya Sen, The Idea of Justice, London 2009; Will Kymlicka: Contemporary Political Philosophy, Oxford 2001

A "Semesterapparat" compiling basic text books for this course can be found on the second floor of the University Library (SEM 2017).

Title: **LEM-102: Political Advocacy and Leadership** (mandatory for third semester)
 Instructor: Timo Meynhardt / Peter Ungeheuer
 ECTS: 6
 TIME: **Group A**

Friday, 29.10.2010 10.00 – 14.00 hrs
 Friday, 03.12.2010 10.00 – 20.00 hrs
 Saturday, 04.12.2010 09.00 – 18.00 hrs

Group B

Friday, 29.10.2010 14.00 – 18.00 hrs
 Friday, 17.12.2010 10.00 – 20.00 hrs
 Saturday, 18.12.2010 09.00 – 18.00 hrs

LOCATION: Building 39/0114

Course Description:

Leadership is the ability to influence a group of people towards a goal. In this course students will increase their own leadership capacities through feedback, reflection and practice. Even though all of us have had leadership opportunities, we all too rarely receive candid, insightful feedback on our actual performance that then allows us to think, act and speak more effectively in the next situation. The heart of this course is the repeated coaching and real-time feedback the students will receive on their own leadership activities from their peers and the instructor. Course deliverables include: active participation in your own leadership growth during the semester and a written packet that summarizes your reflections and experiences around leadership during the course. Readings will be distributed electronically.

Further information on who will be in which group will follow on campus.

Literature:

A reader will be available at Zimo Kopie. A "Semesterapparat" compiling basic text books for this course can be found on the second floor of the University Library (SEM 2045).

Basics and Language Module

Title: **DaF-01: German as a Foreign Language**

Instructor: Gudrun Hennig

ECTS: 3

Time: Monday, 10.00 – 12.00 hrs
 Wednesday, 08.00 – 10.00 hrs
 Friday 08.00 – 10.00 hrs

LOCATION: Building 39/0114

Course Description:

Grammar, vocabulary, conversation for beginners (i.e. those students who did not qualify for Grundstufe during the university's placement test).

Class hours are three times per week during the official period of instruction.

In addition, an intensive training week will be offered during the first week of the following term break, to reach a level of 100 hours of instruction, which lays the groundwork for students without prior knowledge of German to pass the language proficiency test level "A1".

Literature: t.b.a.

Title: **BLM-100: Academic Writing (Online Course)**
Instructor: Cornelia Theimer Gardella
ECTS: 3

Course Description:

This online course divided into 15 units aims to give students the skills to be able to write an academic/scientific style term paper. With the focus on academic writing as a creative process, students are introduced to fundamental principles of creative writing and look at issues relating to academic texts such as defining a topic, identifying and incorporating relevant sources, compiling a bibliography and quotes list, avoiding plagiarism, structuring and supporting arguments as well as editing and revising drafts. During the course, five tasks will be submitted for grading to the course tutor. These are: 1. Create a mind map/cluster which will help you plan the writing of one of your term papers for this semester. Based on the mind map/cluster, write a thesis statement. 2. Search for literature using the library which will be useful in connection with the topic you have chosen and create a provisional list of sources. Based on the provisional list of sources from the library, draw up a final bibliography. State clearly why you accepted or rejected the respective source listed on the provisional list. 3. Text writing task. Seven short texts based on different text structures. 4. Written summary. Write a Summary of no more than 500 words based on a scientific text contained within the course pack. 5. Text describing trends - Write a report based on graphs and charts.

Here are the instructions on how to access these units:

The platform can be accessed via the homepage of the University of Erfurt (www.uni-erfurt.de). Click on 'Studium', in the yellow navigation bar across the centre of the page in order to go to the 'E-Learning' link which takes you to the learning platform. On this page, you enter your university login details in the 'Anmeldung zur Lernplattform' section. Once logged in you can search for this course which you can locate under 'Zentrale und fakultätsuebergreifende Einrichtungen 'Sprachenzentrum''. Once you have found the course, click on the 'enroll' button. As soon as the course instructor (me) has accepted your request to join the course, you can access the units to be worked through.

Students who, based on this information, wish to participate in the online course are requested – in addition to formal registration – to indicate their intention by sending an e-mail to david.taylor@uni-erfurt.de and pub-licpolicy@uni-erfurt.de by October 22, 2010!

Literature: t.b.a.

Title: **BLM-101: Conversation Course (A2)**
Instructor: Janin Kemper
ECTS: 3
Time: Monday, 10.00 – 14.00 hrs
LOCATION: Building 39/-104

Course Description: At request of our MPP students, this course combines "Hören, Lesen, Verstehen, "Grammatik" and discussion of current issues of interest for MPP students on A2 level.

Literature: t.b.a.

Title: **BLM-102: Conversation Course (B1)**
Instructor: Janin Kemper
ECTS: 3
Time: Wednesday, 14.00 – 18.00 hrs
LOCATION: Building 39/-104

Course Description: At request of MPP students, this course combines "Hören, Lesen, Verstehen, "Grammatik" and discussion of current issues of interest for MPP students on B1 level.

Literature: t.b.a.

Title: **BLM-201: Fundamentals of Project Management**
Instructor: Cornelius Adebahr
ECTS: 3
Time/ LOCATION:

Group A

Friday, 22.10.2010 10.00 – 18.00 hrs Building 39/-104
Saturday, 23.10.2010 09.00 – 18.00 hrs Building 39/-104

Group B

Monday, 29.11.2010 12.00 – 20.00 hrs Senatssaal
Tuesday, 30.11.2010 10.00 – 18.00 hrs Senatssaal

Due to the size of the class the seminar will be divided into two groups – A and B. The content of the course, the material and the assignments are the same. Further information on who will be in which group will follow on Campus.

Course Description:

Participation in this workshop is strongly recommended for the project group participants (2nd years)!

The course provides an introduction to the general methods and tools of project management. It is intended to complement the work in the project groups, i.e. a group of students working together on a specific real-world problem. It will introduce participants to the systematic approach of project management, explain the project cycle, and help students set up their own work plans for the project groups.

Title: **BLM-202: Fundamentals of Political Science**
Instructor: Steffen Kailitz
ECTS: 3
Time: Tuesday 18.00 – 20.00 hrs
LOCATION: LG 1, 229

Course Description:

This introductory course teaches fundamental concepts of political science like state, nation, democracy, autocracy, political economy, and globalization. Taking the concept `state` as example the course will try to answer questions like: What is a state? What purposes should a state serve? Should a state promote equality and/or freedom? What would life look like in a stateless world? The classes will provide important background to these topics and allow time for discussion. Students are expected to prepare for classes and to actively participate, because in-depth discussion is a great advantage of seminars and enables the students to more thoroughly understand concepts of political science than mere attendance of lectures.

Literature: O'Neil, Patrick H. 2007. Essentials of Comparative Politics. 2nd ed. New York: Norton.
O'Neil, Patrick H, and Ronald Rogowski, eds. 2007. Essential Readings in Comparative Politics. 2nd ed. New York: Norton.

Heywood, Andrew (2007): Politics. 3. Aufl. Houndmills.

Heywood, Andrew; Heywood, Andrew (1999): Political theory. An introduction. 2nd ed. New York: St. Martin's Press.

Title: **PRO-05: International Negotiation**
Instructor: Alexander Mühlen
ECTS: 3
Time: Introduction Session:
Tuesday, 19.10.2010 12.00-13.00 hrs
Friday, 28.01.2011 10.00 – 20.00 hrs
Saturday, 29.01.2011 09.00 – 20.00 hrs
LOCATION: Building 39/0114

Course Description:

The teaching includes elements of the Harvard Method, but comes to win-win by a somewhat more „robust“ approach: Compared to Harvard, power / balance, multilateral negotiating including majority voting, and international / inter-cultural components play a prominent part. The aim is to find a zero-plus sum, based on solid individual interests. The phases confrontation, competition and co-operation are explained. Two-third of the event consists in role games, all of which are based on practical cases, and will be played by all participants.

Literature: t.b.a.

Title: **GL-201: Mathematics for Public Policy Analysis**
Instructor: Alexandra Kloß
ECTS: 3
Time: Tuesday, 8.00 – 10.00 hrs
FIRST SESSION 26.10.
Exam: Tuesday, 15.02.2011, 8.00 – 10.00 hrs
LOCATION: LG 4/D08

Course Description:

The seminar is to refresh and deepen mathematical and statistic abilities of MPP students without extensive prior education and training in these fields. It covers the basic tools necessary for quantitative analysis, economic modeling and game theory. Main Topics are Rules of Algebra, Solving equations, Functions, Differentiation of functions, Integration, and basic Statistics. The course will start with an entrance exam to determine the level of prior knowledge: Students passing this exam are asked to opt out of this course and concentrate on other topics.

Literature: t.b.a.

As every semester, a large variety of language classes falls under the “Basics and Language Module”. These are offered by the university’s Language Center (Sprachenzentrum).

The general rule is that German students are supposed to take language classes and learn a language other than German and English, while students from abroad advance their German skills to the highest possible level (cf. § 10 of the MPP study and examination rules).

Check for time conflicts with mandatory MPP courses before signing up for a particular class!

Note that several classes require an extra early (online) sign-up procedure or participation in entrance examinations to determine your proficiency level.

Some of these may be scheduled as early as October 5!

See the University of Erfurt’s online course catalog <http://sulwww.uni-erfurt.de/ELVIS/vorlesungen/> for the full range of offers for this term. Also make sure to refer to the Language Center’s website (<http://www.uni-erfurt.de/sprachenzentrum/>) for further information and detailed procedures!

Specialization Module: Public and Nonprofit Management

Title: **PNM-307: Political Campaigning**
Instructor: Stefanie Schnöring
ECTS: 3
TIME: Saturday, 30.10.2010 10.00 – 12.00 hrs
 Thursday, 13.01.2011 14.00 – 20.00 hrs
 Friday, 14.01.2011 10.00 – 20.00 hrs
 Saturday, 15.01.2011 09.00 – 20.00 hrs
LOCATION: Building 39/0114

Course description:

Due to new media like the social web political communication faces new challenges today. First, the course introduces to major requirements and concepts of political communication in general. We assess different means of political communication in the context of traditional mass media and interactive online media as well. Second, we get to know the mechanisms of campaigning and features of good campaigns. We will discuss what differentiates political campaigning from campaigning by companies or NGOs. To gain a better understanding we will put ourselves in the position of a political party or institution and work on a concrete case.

Literature: t.b.a.

Title: **PNM-401: From Public Administration to Public Management**
Instructor: Robert Gesing
ECTS: 3
TIME: Wednesday, 10.11.2010 14.00 -16.00 hrs
 Friday, 10.12.2010 10.00 – 19.30 hrs
 Saturday, 11.12.2010 08.30 – 18.30 hrs
 Saturday, 08.01.2011 08.30 – 19.30 hrs
 Monday, 10.01.2011 12.00 – 16.00 hrs
LOCATION: Building 39/0114

Course description:

The course aims to introduce students to the progress of New Public Management (NPM) in German Public Administration, especially the New Steering Model (NSM). Based on an international discussion in the 1980s, the so called "Tillburger-Modell" was nearly on the entire municipal level. In the first part of the course students will get an overview about the NSM and how municipalities deal with NPM. In the second part students will learn about the development of NSM in different spheres of authorities. Especially universities and other institutions of higher education play a prominent role there. Students will discuss and review different approaches of universities controlling as well as how to improve the management.

Literature: t.b.a.

Title: **PNM-312: New Forms of Regulation**
Instructor: Florian Hoffmann
ECTS: 3
TIME: Tuesday and Thursday 12.00-14.00 hrs
(starts on 14.12.2010 and ends on 08.02.2011)
LOCATION: Building 39/0114

Course description:

This is a block seminar that starts after the end of the official registration period. Detailed course information will be made available on campus.brandtschool.de at the start of the semester.

Literature: t.b.a.

Specialization Module: European Public Policy Module

Title: EU-101: Introduction to European Public Policy

Instructor: Florian Baumann

ECTS: 3

TIME: Thursday 18.11.2010 14-20 hrs
Thursday 16.12.2010 14-20 hrs
Thursday 20.01.2011 14-20 hrs
Friday 21.01.2011 10-18 hrs
Saturday, 22.01.2011 10-14 hrs

LOCATION: Building 39/-104

Course Description:

This seminar introduces into European Public Policy. It provides a general overview of the history of European integration, focusing on the evolving treaty framework. The functions, organisation and procedures of the EU institutions are examined. To this end, the main strands of the integration theory debate are also reflected. The seminar then focuses on the policy processes on the EU level. To better understand the factors determining European policy-making selected EU policies, such as trade and social policy, have to be analyzed in depth. These empirical case studies reveal that there is no single pattern of policy-making, instead we can find different modes in different policy domains.

Literature A reader will be available at Zimo Kopie.

Title: EU-109: EU Trade Policy

Instructor: Marco Düerkop

ECTS: 3

TIME/Location:
Friday, 22.10.2010 16.00 – 20.00 hrs Building 39/0114
Saturday, 23.10.2010 09.00 – 18.00 hrs Building 39/0114
Friday, 12.11.2010 16.00 – 20.00 hrs Building 39/0114
Saturday, 13.11.2010 09.00 – 18.00 hrs Building 39/0114
Friday, 03.12.2010 16.00 – 20.00 hrs Building 39/-104
Saturday, 04.12.2010 09.00 – 18.00 hrs Building 39/-104

Course Description:

It is fair to say that trade policy is the most successful area of EU foreign policy. In trade policy, the EU has become a true global player by speaking with one single voice, acting on equal footing with the US, and thereby setting the agenda of global economic governance. The course examines the parameters of this success story. It explores the underlying values and interests, analyses the internal institutional setting within the EU and provides an overview of the three pillars of EU trade policy: multilateral – in particular WTO –, bilateral, and autonomous trade policy.

Literature: A reader will be available at Zimo Kopie.

Specialization Module: International Affairs

Title:	INT-104: Policy-Making at the United Nations. The Growing Importance of Multilateralism		
Instructor:	Karl Th. Paschke		
ECTS:	3		
TIME:	Thursday, 4.11.2010	14.00 – 20.00 hrs	
	Friday, 5.11.2010	10.00 – 18.00 hrs	
	Saturday, 6.11.2010	09.00 – 18.00 hrs	
	Monday, 8.11.2010	12.00 – 20.00 hrs	
LOCATION:	Building 39/0114		

This is a block seminar that starts after the end of the official registration period. Detailed course information will be made available on campus.brandtschool.de at the start of the semester. Students who, based on this information, wish to participate in the seminar are requested – in addition to formal registration – to indicate their intention by sending an e-mail to the instructor (cc: publicpolicy@uni-erfurt.de) by October 25, 2010!

Course Description:

The course aims at providing the participants with a brief overview of the United Nations System: How it has developed, how it is structured, and what its future tasks and challenges are. The course will then try to help students understand the inner dynamics of this intergovernmental world organization by studying a few practical examples of "UN policy making". The complexity of multilateralism will be discussed recurrently throughout the seminar.

Literature:

A "Semesterapparat" compiling basic text books for this course can be found on the second floor of the University Library.

Title:	INT-140: Fundamentals of International Relations		
Instructor:	Andrea Ribeiro-Hoffmann		
ECTS:	6		
TIME:	Tuesday, 16.00 – 18.00 hrs		
Location:	Building 39/-104		

Course Description:

The course presents the main concepts and theories of the discipline of International Relations with the objective of understanding contemporary international politics. The first part of the course discusses the origins of the discipline of International Relations and the main alternative analytical frameworks developed in order to understand and explain politics, economics, security and social relations at the international level. In the second part of the course the actors of international politics, such as the state, multinational companies and actors of the international civil society, and the main mechanisms of stabilization of the international system, such as the balance of power, multilateralism, international law, international institutions, capitalism and global governance will be analyzed. The course will focus on the 20th and 21st Centuries but references to previous periods of history will be made when relevant.

Literature: A Reader will be available at Zimo Kopie

Title: **INT-401: Moving from Confrontation to Consultation. How the OSCE Contributes to an Enduring European Order**

Instructor: Gert Weisskirchen

ECTS: 3

TIME: Wednesday, 27.10.2010 14.00-16.00 hrs
Thursday, 03.02.2011 14.00– 20.00 hrs
Friday, 04.02.2011 10.00 – 19.00 hrs
Saturday, 05.02.2011 09.00 – 18.00 hrs

LOCATION: Building 39/0114

Course Description:

This seminar will investigate and evaluate the distinct role of the OSCE within the framework of International Relations. Insight will be given into the aims and functions, institutions and rules of this organization. The influence of governments, parliaments and civil societies will be portrayed. The fundamental understanding of humanity – the ‘human dimension’ – as the core value determining the actions of the OSCE will be analyzed. The inherent limits and future chances of the OSCE will be discussed with a focus on minority rights. The seminar will end with an outlook of how the OSCE may enhance changes in society as a means to foster democracy.

Literature: A reader will be available at Zimo Kopie.

Title: **INT-203/CSM-201: Managing Ethno-Political Conflicts**

Instructor: Kristina Roepstorff

ECTS: 3

TIME: Wednesday, 10.00 – 12.00 hrs

LOCATION: Building 39/0114

Course Description:

Ethno-political conflicts are one of the most persistent forms of conflict in the contemporary world. They have disastrous consequences at the local, national, regional, and global level. This makes an understanding of the inception, evolution, and regulation of such conflicts essential for (international) peace and stability. This course examines and discusses the phenomenon of ethno-political conflicts in the contemporary world. In reference to a variety of cases from different world regions, it explores the causes and consequences of ethno-political violence and analyses the main concepts and mechanisms for managing ethno-political conflicts

Literature: A reader will be available at Zimo Kopie.

Title: **INT-133/CSM-101: Conflict Studies and Management: Theories and Concepts** (mandatory for CSMP students)
Instructor: Thomas Rid
ECTS: 6
TIME: Thursday, 06.01.2011 10.00 – 16.00 hrs
Friday, 07.01.2011 10.00 – 16.00 hrs
Tuesday, 11.01.2011 10.00 – 16.00 hrs
Tuesday, 18.01.2011 10.00 – 16.00 hrs
Tuesday, 25.01.2011 10.00 – 16.00 hrs
LOCATION: Building 39/-0104

Course Description:

The course will examine the field of conflict studies as well as provide an overview of approaches to conflict management. It does so by focusing schematically on five major areas: theories; types of conflicts; causes of conflicts; responses; and case studies. The case studies will be chosen during the first half of the class, depending on student interest or experience.#

The aim of the course are to provide a historically informed conceptual framework to understand contemporary armed conflict.

Upon successfully completing the course, students are expected to have:

- understood the merits of a historically informed and multi-disciplinary approach to the study of conflict and strategy;
- understood some of the benefits and limitations of conflict management.

Literature: A reader will be available at Zimo Kopie. A "Semesterapparat" compiling basic text books for this course can be found on the second floor of the University Library (SEM 2041).

ONLY FOR CSMP-STUDENTS!

Specialization Module: International Political Economy

Title: **IPE-202: International Monetary Policy**
Instructor: Tobias Knedlik
ECTS: 3
TIME: Monday, 12.00 – 14.00 hrs
LOCATION: LG 4/D06

Course description:

The seminar deals with the monetary sphere of international economics with a strong policy focus. After introducing basics of monetary policy in general, the seminar deals with international and regional institutions and organizations of monetary policy. Using their respective policy fields and targets as benchmark, the seminar discusses questions of open economy macroeconomics and exchange rate policy and provides the theoretical background of these issues. Additionally, the seminar highlights weaknesses of the international financial system and provides insides into the research about currency crises and potential prevention strategies.

Literature: Bofinger, P. (2001) Monetary Policy – Goals, Institutions, Strategies, and Instruments, Oxford University Press.

Krugman, P.M. & Obstfeld, M. (2006): International Economics – Theory and Policy, 7th edition, Addison Wesley. A reader will be available at Zimo Kopie.

Title: **IPE-207: The international financial system from a developing Country's perspective: economic, political and historical issues**

Instructor: Dominik Maltritz

ECTS: 3

TIME: Wednesday, 16.00 – 18.00 hrs

LOCATION: LG 1 / 247a

Course description:

The seminar takes the form of a reading course. The objective of the seminar is to provide advances to latest concepts in economic development. It is subdivided into the analysis of economic development challenges, measurements of economic development and pro-poor growth, policy approaches to deal with economic development challenges, and country case studies.

Literature:

Todaro/Smith (2008) "Economic Development", 10th edition.

Practical Training-Module

One of the requirements for the completion of the Master of Public Policy (MPP) program at the University of Erfurt is the successful participation in a project group. All students are required to participate in a project group in their **third semester**.

You have to choose one project group. Please let us know in which you will participate by e-mail till October, 1st! Further information will follow!

Title: **PG-01: Concept of Cultural Politics in Thuringia**

Instructor: Frank Ettrich

ECTS: 9

TIME: Introduction Session: 10.11.2010, 14.00-16.00 hrs

LOCATION: Building 39/0205

Course description:

The purpose of this project group is to discuss, analyze and establish a concept of cultural politics in Thuringia.

Title: **PG-02: Marketing and Merchandising for the Brandt School**

Instructor: Steffen Trautwein / Magdalena Schneider

ECTS: 9

TIME: Introduction Session: Saturday, 30.10.2010 12.00-14.00 hrs

LOCATION: Building 39/0114

Course description:

The purpose of this project group is to discuss and analyze the competitive situation for the Brandt School. The course is based on current measures in marketing and merchandising - its effectiveness as well as efficiency - to achieve national and international students. The seminar aims to provide a comprehensive overview of current situation and to develop some potential solutions to actively support the Brandt School in its measures and methods building a strong brand. The course will be a combination of research, writing and presentations.

Title: PG-03: Human Performance Management in the Public Sector
Instructor: Markus Schwarz
ECTS: 9
TIME: Introduction Session: Tuesday, 02.11.2010 8.00-10.00 hrs
LOCATION: Building 39/Room 0114

Course description:

Nowadays, it is common for private enterprises to plan and intentionally train for special skills needed by the employees employed by private enterprises. Human resources planning, employees training and reward schemes are very commonly executed in the private sector. What about the public sector? Often it is accused for lacking behind and for distributing their workforce inefficiently, while leaving motivation schemes and further training to their employees, but why?

One part of the project group will analyse the existing legal framework and the best practices of how the framework it's been used to foster the workforce's motivation and development. Moreover, the team will need to give recommendations of how to modify this framework to invent and implement new monetary and non-monetary incentives for the workforce to improve motivation, skills and productivity.

A second focus will be on analysing technologies, processes and programmes of how to tackle the problem of demography concerning transferring knowledge between the generations of the workforces within public institutions. The major workforce will retire within only a few years. Within this timeframe the transfer of knowledge must be secured in order to keep the knowledge within and to keep up the performance and capability of the public institutions. How can this be achieved?

Literature: t.b.a.

Title: PG-04: Let's talk corruption! An analysis of political discourses of anti-corruption across the EU
Instructor: Suzanne Mulcahy
ECTS: 9
TIME: Introduction Session: Monday, 25.10.2010 08.30 – 10.00 hrs
LOCATION: Building 39/0114

Course description:

The group project will involve a comparative study of anti-corruption discourses across selected national governments in the EU. This will be achieved through the collection of government and parliamentary records, TV and radio interviews and written publications with government actors from a selected number of EU states. Cases will be selected on the basis of linguistic capabilities of the research group members, but should also offer wide variation between old and new member states and other relevant factors. The documentary evidence will then be analysed to develop a typology of anti-corruption discourses in EU member states.

This project will feed into TI's ongoing and growing research programme in the EC. It will contribute to increasing knowledge of the relative importance attached to anti-corruption by national politicians and their preferred approaches to tackling the problem of corruption thereby offering crucial information for anti-corruption activists on how to best establish coalitions with the government on this crucial reform issue.

Title: **PG-05: Sustainable Business - A Strategy to Optimize Used Clothing Collection in Europe**

Instructor: Christel Nelius / Pailak Mzikian

ECTS: 9

TIME: Tuesday, 26.10.2010 18.00-20.00 hrs

LOCATION: Building 39/0114

Course description:

The purpose of this project group is to develop a concept how clothing collection can be maximized/optimized with a focus on different values:

- Business value: increases revenue
- Environmental value: Recycling reduces or even eliminates waste
- Social value: People in need receive affordable clothing

Title: **PG-06: Improving the Business Environment Competitiveness for Energy Storage Technologies (EST) in Thuringia**

Instructor: Dominik Maltritz / Susann Martens (LEG)

ECTS: 9

TIME: 27.10. 2010 18.00 - 20.00 hrs

LOCATION: Building 39/0114

Course description:

Energy storage media are devices that store some form of energy to perform some useful operation (automotive, telecom, standby and a host of other applications) at a later time. Since many renewable energy sources (most notably solar and wind) produce intermittent power, energy storage becomes one option to provide reliable energy supplies.

For this reason Energy Storage Technology (EST) represents an interesting area of research and investment worldwide, particularly for Germany, a country branded as a leader in renewable energy technologies. Thuringia being a key location for industries strongly linked to reliable energy like Automotive, ICT and Microelectronics and Solar and Photovoltaic's Industry among others, needs to stay ahead and lead the way in EST trends.

As an economic development agency, the State Development Corporation of Thuringia (LEG) markets Thuringia, drives technology and innovation transfer, supports the recruitment of skilled workers and provides all-in-one services to attract investors to this region with the final goal of improving the quality of life for Thuringia's residents, entrepreneurs and skilled workers.

A concrete policy program should be implemented effectively in order to improve the business environment in Thuringia in regards to Energy Storage Technology. Therefore the purpose of this project is to analyse the existing policy program to further the state of Thuringia in the area of Energy Storage Technology and present some recommendations.

Additional Courses

Students also have the possibility to enroll in selected classes offered by other departments at the University of Erfurt, provided that space is available in these courses. Whether at all and how many credit points can potentially be awarded is subject to approval by the MPP Examinations Committee.

See the University of Erfurt's online schedule for details:

<http://sulwww.uni-erfurt.de/ELVIS/vorlesungen/>